

Living Well Foundation
(A Component Unit of
Hospital Service District No. 1 of Ouachita Parish)

Financial Statements
For the Year Ended December 31, 2016

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

For the Year Ended December 31, 2016

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* Denotes Schedule

HUFFMAN & SOIGNIER

(A PROFESSIONAL ACCOUNTING CORPORATION)
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INDEPENDENT AUDITORS' REPORT

Board of Directors

Living Well Foundation

3711 Cypress Street, Suite 2

West Monroe, Louisiana

We have audited the accompanying financial statements of the governmental activities and the major fund of the **Living Well Foundation** (the Foundation), a component unit of Hospital Service District No. 1 of Ouachita Parish, as of and for the year ended December 31, 2016, and the related notes to the financial statements, which collectively comprise the Foundation's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

**Board of Directors
Living Well Foundation
West Monroe, Louisiana**

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the major fund of the Living Well Foundation as of December 31, 2016, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 5 through 9 and page 31 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Living Well Foundation's basic financial statements. The Schedule of Compensation, Benefits and Other Payments to Chief Executive Officer is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The Schedule of Compensation, Benefits and Other Payments to Chief Executive Officer is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to

**Board of Directors
Living Well Foundation
West Monroe, Louisiana**

the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedule of Compensation, Benefits and Other Payments to CEO is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated April 24, 2017, on our consideration of the Foundation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Foundation's internal control over financial reporting and compliance.



(A Professional Accounting Corporation)

April 24, 2017

REQUIRED SUPPLEMENTAL INFORMATION
(PART A)

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)
Management's Discussion and Analysis
For The Year Ended December 31, 2016
(unaudited)

Our discussion and analysis of the Living Well Foundation (the Foundation) (A Component Unit of Hospital Service District No. 1 of Ouachita Parish) provides an overview of the Foundation's activities for the year ended December 31, 2016. The Foundation, formerly Ward Five Healthcare Foundation, is a Louisiana nonprofit quasi-governmental entity. Please read our discussion and analysis in conjunction with the Foundation's financial statements that begin on page 11.

OVERVIEW OF THE FINANCIAL STATEMENTS

Although the Foundation is a quasi-governmental entity, it uses governmental accounting principles; therefore, it is considered a governmental entity for financial statement presentation.

This discussion and analysis is intended to serve as an introduction to the Foundation's basic financial statements. The Foundation's basic financial statements comprise three components: 1) government-wide financial statements (GWFS), 2) fund financial statements (FFS), and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements.

Government-wide Financial Statements. The Foundation's government-wide financial statements report information about the Foundation using accounting methods similar to those used by private sector companies. These statements offer short- and long-term financial information about its activities.

The *Statement of Net Position* presents information on all of the Foundation's assets and liabilities, with the difference between the two reported as net position. Over time, increases and decreases in net position may serve as a useful indicator of whether the financial position of the Foundation is improving or deteriorating.

The *Statement of Activities* presents the current year's revenues and expenses and other information showing how the Foundation's net position changed during the year. The change in net position is reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

Fund Financial Statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Foundation, like state and local governments and other quasi-governmental entities, uses fund accounting. The Foundation's General Fund is categorized as a major governmental fund.

Governmental Funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Likewise, this information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Foundation maintains one governmental fund—the General Fund. The Foundation adopts an annual appropriated budget for the General Fund, and a budgetary comparison statement is provided for this fund to demonstrate compliance with its budget.

Notes to the Financial Statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Required Supplemental Information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplemental information concerning the Foundation's progress in funding its obligation to promote the general health of the community. Required supplemental information can be found on page 30.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. For the year ended December 31, 2016, the Foundation's assets exceeded liabilities by \$46,907,242. The majority of the Foundation's assets are in investments with a market value of \$47,056,685, with total face value of \$47,977,598, at December 31, 2016.

The principal amount (\$46,199,652) is restricted by the cooperative endeavor agreement with the Hospital Service District No. 1 of Ouachita Parish (the District) who transferred the money to the Foundation.

A summary of the Foundation's net position is as follows:

**Living Well Foundation
Summary of Net Position**

	December 31,	
	2016	2015
Current and other assets	\$ 47,323,989	\$ 47,732,251
Capital assets	4,543	6,176
Total assets	47,328,532	47,738,427
Current liabilities	421,290	323,645
Total liabilities	421,290	323,645
Invested in capital assets	4,543	6,176
Restricted	46,199,652	46,199,652
Unrestricted	703,047	1,208,954
Total net position	\$ 46,907,242	\$ 47,414,782

Governmental Activities

The Foundation's net position decreased \$507,540 during the current year of operation as compared to its \$3,036 increase in net position during the prior year. Investment income decreased by approximately \$590,000 in 2016 due to market value changes.

**Living Well Foundation
Summary of Governmental Activities**

	For the Year Ended December 31,	
	2016	2015
Revenues		
General revenues		
Investment income	\$ 47,269	\$ 637,838
Event revenue	4,865	5,210
Gifts and endowments	850	800
Total general revenues	52,984	643,848
Total revenues	52,984	643,848
Expenses		
Health and welfare	560,524	640,812
Increase (Decrease) in net position	(507,540)	3,036
Net position at beginning of the year	47,414,782	47,411,746
Net position at end of year	\$ 46,907,242	\$ 47,414,782

FINANCIAL ANALYSIS OF THE FOUNDATION'S FUND

As previously noted, the Foundation uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The financial statements of the Foundation present its General Fund as a major governmental fund. Further, the changes discussed in the section below provide explanations of the fund's activities during the year.

Governmental Fund

The focus of the governmental fund is to provide information on near-term inflows, outflows, and balances of spendable resources. In particular, unreserved fund balance may serve as a useful measure of the Foundation's net resources available for spending at the end of the fiscal year.

As of December 31, 2016, the Foundation had \$47,323,989 in assets and \$421,290 in liabilities. The Foundation's fund balance (total assets less total liabilities) decreased by \$505,907, from \$47,408,606 to \$46,902,699.

GENERAL BUDGETARY ANALYSIS

General Fund

The Foundation uses formal budgetary integration as a management control device during the year. Budgeted amounts included in the Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual include the original adopted budget amounts and the final amended budget amounts. The original budget, adopted October 1, 2015, was based on estimated revenues,

estimated expenses, and other financial information known to the Foundation at the time of the budget's adoption. Amendments to the original budget are made throughout the year as changes in operations, expected funding levels, and estimated expenditures occur. The final amended budget is prepared at the time the Foundation anticipates no additional significant increases or decreases in revenues and expenses for the year and no expected changes in operations. The fiscal year 2016 budget was amended December 29, 2016.

CAPITAL ASSETS

During 2016, the Foundation purchased no new capital assets.

ECONOMIC FACTORS AND FUTURE OUTLOOK

The Foundation's budgeted revenues and expenditures for 2017 reflect a continued effort to use its investment income to award grants to nonprofit organizations that have demonstrated the ability to improve the community by promoting healthier lifestyles.

CONTACTING THE FOUNDATION'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, customers, and creditors with a general overview of the Foundation's finances and to show its accountability for the money it expends. If you have questions about this report or need additional financial information, contact Deion Hemphill, CPA, (Board Chair 2017), or A. Whitfield Hood, Jr., (Vice Chair, Finance/Investment Committee 2017) of the Foundation, at P.O. Box 2773, West Monroe, LA 71294 or by phone at 318-396-5066.

BASIC FINANCIAL STATEMENTS

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Governmental Fund-Balance Sheet (FFS) /
Governmental Activities-Statement of Net Position (GWFS)

December 31, 2016

	<u>Balance Sheet</u>		<u>Adjustments</u>		<u>Statement of</u>
	<u>Major Fund</u>				<u>Net Position</u>
	<u>General Fund</u>				
Assets					
Cash	\$ 72,545	\$ -			\$ 72,545
Investments	47,056,685	-			47,056,685
Investment income receivable	184,222	-			184,222
Prepaid expenses	9,501	-			9,501
Other assets	1,036	-			1,036
Capital assets, net	-	4,543			4,543
Total Assets	\$ 47,323,989	\$ 4,543			\$ 47,328,532
Liabilities					
Accounts payable	\$ 3,260	\$ -			\$ 3,260
Grants payable	413,567	-			413,567
Accrued liabilities	4,463	-			4,463
Total Liabilities	421,290	-			421,290
Fund Balance / Net Position					
Fund Balance					
Nonspendable for					
prepaid expenses	9,501				
Restricted	46,199,652				
Unassigned	693,546				
Total Fund Balance	46,902,699	(46,902,699)			
Total Liabilities and Fund Balance	\$ 47,323,989				
Net Position					
Net investment in capital assets		4,543			4,543
Restricted		46,199,652			46,199,652
Unrestricted		703,047			703,047
Total Net Position		\$ 4,543			\$ 46,907,242

The accompanying notes are an integral part of this statement.

Living Well Foundation
(A component Unit of Hospital Service District No. 1 of Ouachita Parish)

Reconciliation of the Governmental Fund-Balance Sheet (FFS)
to the Governmental Activities-Statement of Net Position (GWFS)

December 31, 2016

Fund Balance \$ 46,902,699

Amounts reported for governmental activities in the Statement of Net Position are different because:

The cost of capital assets purchased is reported as an expenditure in the Governmental Funds. The Statement of Net Position includes those capital assets among the assets of the Foundation as a whole. The cost of those capital assets will be allocated over their estimated useful lives (as depreciation expense) to Health and Welfare as reported as Governmental Activities in the Statement of Activities.

Property and equipment	\$ 36,597	
Accumulated depreciation	<u>(32,054)</u>	<u>4,543</u>

Net Position \$ 46,907,242

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Governmental Fund-Statement of Revenues, Expenditures and Changes in Fund Balance (FFS)
Governmental Activities-Statement of Activities (GWFS)

For the Year Ended December 31, 2016

	Statement of Revenues, Expenditures and Changes in Fund Balance		Statement of Activities
	Major Fund		
	General Fund	Adjustments	
Revenues			
General Revenues			
Investment income, net	\$ 47,269	\$ -	\$ 47,269
Event revenue	4,865	-	4,865
Gifts and endowments	850	-	850
	<u>52,984</u>	<u>-</u>	<u>52,984</u>
Expenditures / Expenses			
Current			
Health & welfare			
Grants, initiatives and programs			
Grant awards - current year	325,191	-	325,191
Dental hygiene initiative	31,630	-	31,630
School-Based Healthcare			
Area SBHCs	66,875	-	66,875
Grants, initiatives and programs, gross	<u>423,696</u>	<u>-</u>	<u>423,696</u>
Unspent grant awards			
Return of unspent grant awards	(14,237)	-	(14,237)
Riser Middle School Health Center	(50,000)	-	(50,000)
West Monroe High School Health Center	(50,000)	-	(50,000)
Total unspent grant awards	<u>(114,237)</u>	<u>-</u>	<u>(114,237)</u>
Other Foundation initiatives	<u>540</u>	<u>-</u>	<u>540</u>
Grants, initiatives and programs, net	309,999	-	309,999
All other charges			
Accounting	12,548	-	12,548
Annual Update Event	4,119	-	4,119
Auditing	15,728	-	15,728
Community meetings	70	-	70
Conference/training/travel	2,364	-	2,364
Contractual services	5,493	-	5,493
Depreciation expense	-	1,633	1,633
Equipment rental	3,569	-	3,569
Insurance	13,972	-	13,972
Investment fees	46,521	-	46,521
Legal fees	11,296	-	11,296
Maintenance/repair	1,265	-	1,265
Marketing/media/public relations	1,340	-	1,340
Miscellaneous	2,515	-	2,515
Office rent	9,600	-	9,600
Postage and freight	432	-	432
Salaries and benefits	110,369	-	110,369
Supplies	1,912	-	1,912
Telephone and communications	4,495	-	4,495
Utilities	1,284	-	1,284
Total of all other charges	<u>248,892</u>	<u>1,633</u>	<u>250,525</u>
Total Expenditures / Expenses	<u>558,891</u>	<u>1,633</u>	<u>560,524</u>
Excess (deficiency) of Revenues Over Expenditures / Expenses	(505,907)	(1,633)	(507,540)
Fund Balance/Net Position at Beginning of Year	<u>47,408,606</u>	<u>6,176</u>	<u>47,414,782</u>
Fund Balance/Net Position at End of Year	<u>\$ 46,902,699</u>	<u>\$ 4,543</u>	<u>\$ 46,907,242</u>

The accompanying notes are an integral part of this statement.

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

**Reconciliation of the Governmental Fund-Statement of Revenues, Expenditures
and Changes in Fund Balance (FFS) to Governmental Activities -
Statement of Activities (GWFS)**

For the Year Ended December 31, 2016

Change in Fund Balance \$ (505,907)

Amounts reported for governmental activities in the Statement of Activities are different because:

Capital outlays are reported in the Governmental Funds as expenditures. However, in the Statement of Activities, the cost of these assets is allocated over their estimated useful lives as depreciation expense.

Depreciation \$ (1,633) (1,633)

Change in Net Position \$ (507,540)

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Notes to the Financial Statements
For The Year Ended December 31, 2016

Introduction

The Living Well Foundation (the Foundation) was created on August 17, 2006. On December 7, 2010, the Board of Directors (the Board) voted to amend the Foundation's Articles of Incorporation to change the Foundation's name from Ward Five Healthcare Foundation to the Living Well Foundation. The Foundation is the sole component unit member of Hospital Service District No. 1 of Ouachita Parish (the District).

A cooperative endeavor agreement which outlines the scope of services to be performed by the Foundation was signed by representatives of the Foundation and the District on January 31, 2007. The Foundation agrees to administer activities related to rendering care to the sick and injured or in the promotion of health, to cooperate with other public and private institutions and agencies engaged in providing hospital and other health care services to residents of the district, and to participate in activities designed and conducted to promote the general health of the community, including but not limited to the following services:

Identifying, selecting, funding and conducting clinical or other programs to improve the health of the residents of the District and the community;

Identifying, selecting and providing grants to nonprofit charitable organizations and public agencies that provide health and wellness related services in the District and the community;

Promoting, supporting and conducting educational programs that enable residents of the community to improve their health and wellness; and

Engaging in fund raising activities for the support of the Foundation and that assist in achieving its goals of community health and wellness.

The Foundation's area of service includes the following eight northeastern Louisiana parishes: Caldwell, Franklin, Jackson, Lincoln, Morehouse, Ouachita, Richland, and Union.

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Notes to the Financial Statements
For The Year Ended December 31, 2016

Note 1 - Summary of Significant Accounting Policies

A. Basis of Presentation

The accompanying financial statements of the Foundation have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. Although the Foundation is a quasi-governmental entity, it uses governmental accounting principles, and therefore, is considered a governmental entity for financial statement presentation. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

B. Financial Reporting Entity

The Foundation was officially incorporated on August 17, 2006, in accordance with the Louisiana Nonprofit Corporation Law and operates a program of social welfare for the aid and support of the needy within the meaning of Article 7, Section 14(B)(1) of the Louisiana Constitution. The Board has voted to amend the Foundation's Article of Incorporation and By-Laws since 2006 as conditions warranted, the most recent time being 2014. The Board consists of twelve members, eight of which are recommended by the Nominee Recommendation Committee, nominated by the Board, and elected by the District. The remaining four members are nominated and elected by the Ouachita Parish Police Jury (the Police Jury).

GASB Statement 61 provides for the issuance of primary government financial statements that are separate from those of the reporting entity (the Police Jury); therefore, the Foundation's financial statements are not a substitute for the reporting entity's financial statements of the District or the reporting entity's financial statements of the Police Jury. The accompanying financial statements have been prepared in conformity with GAAP as applied to governmental units. These financial statements are not intended to and do not report on the reporting entity of the District or the Police Jury, and therefore, are intended to reflect only the financial statements of the Foundation.

Under provisions of GASB Statement 61, the Foundation is considered a component unit of the District and the District is considered a component unit of the Police Jury which is the reporting entity of the Parish. As a component unit, the accompanying financial statements of the Foundation should be included within the reporting of the primary government (the District), either blended into those financial statements or separately reported as a discrete component unit.

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Notes to the Financial Statements
For The Year Ended December 31, 2016

The accompanying basic financial statements present information only on the fund maintained by the Foundation and do not present information on the District or the Police Jury.

C. Fund Accounting

The financial transactions of the Foundation are recorded in individual funds, each of which is considered a separate accounting entity. The operations of the fund are accounted for with a set of self-balancing accounts that includes its assets, liabilities, fund equity, revenues and expenditures/expenses. Fund accounting segregates a fund according to its intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

The Foundation uses the following fund type:

Governmental Funds

Governmental funds account for the Foundation's general governmental activities including the collection and disbursement of specific or legally restricted monies and the acquisition or construction of capital assets. Governmental funds are divided into major and nonmajor funds. Major funds are funds that meet certain dollar tests of their assets, liabilities, revenues and expenditures/expenses. Major funds are larger, more significant funds. Nonmajor funds are the Governmental Funds that do not meet the dollar tests for major funds. The General Fund is the only governmental fund, it is always a major fund, and is defined as follows:

General Fund - The General Fund is the general operating fund of the Foundation. It accounts for all of its financial resources except those required to be accounted for in another fund.

D. Basis of Accounting / Measurement Focus

Government-Wide Financial Statements (GWFS)

The Statement of Net Position and the Statement of Activities displays information about the Foundation as a whole.

The Statement of Net Position and the Statement of Activities were prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues, expenses, gains, losses, assets, and liabilities resulting from exchange

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Notes to the Financial Statements
For The Year Ended December 31, 2016

and exchange-like transactions are recognized when the exchange occurs (regardless of when cash is received or disbursed). Revenues, expenses, gains, losses, assets and liabilities resulting from non-exchange transactions are recognized when committed in accordance with *Accounting and Financial Reporting for Non-exchange transactions*.

Fund Financial Statements (FFS)

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e. revenue and other financing sources) and decreases (i.e. expenditures and other financing uses) in net current assets.

Governmental funds reported in the fund financial statements are accounted for on the modified accrual basis of accounting. Governmental fund revenues are recognized in the accounting period in which they become susceptible to accrual – that is when they become both measurable and available to pay current period liabilities.

Expenditures are recorded when the related fund liability is incurred.

E. Budgetary Practices

A preliminary operating budget based on the modified accrual basis of accounting for the General Fund is prepared annually by the Finance/Investment Committee. The proposed budget is reviewed by the Board and thereafter by the Board of Commissioners of the District and revised as deemed necessary.

The budgetary data included in the accompanying financial statements includes the originally adopted budget and any amendments thereto.

F. Cash and Cash Equivalents

Cash includes amounts in demand deposits, interest-bearing demand deposits, and time deposit accounts. Cash equivalents include amounts in time deposits with original maturities of 90 days or less. For financial statement purposes, the Foundation considers cash in its checking account to be the only cash item and all amounts included in its investment accounts to be investments, regardless of classification or maturity.

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Notes to the Financial Statements
For The Year Ended December 31, 2016

G. Investments

The Foundation held certificates of deposit with staggering maturities at a local bank and transferred those funds upon maturity during 2016 to an investment manager. The investment manager maintains the certificates of deposit with the investment portfolio to achieve diversity. The Foundation also maintains one managed investment account with diversification in a money market account, certificates of deposit, and notes/bonds with maturities of 8 years or less unless voted upon by the Board per the investment policy. The policy of the Foundation is to hold until maturity unless strategic market opportunities present for swaps or calls which improve the Foundation's positions and which are presented by the investment manager and approved by the Board. Each of these accounts has the following characteristics except where differentiated:

Credit risk – The Foundation minimizes credit risk, which is the risk due to the failure of the security issuer or backer, by investing in the following instruments:

- a. direct United States Treasury obligations;
- b. bonds; debentures, notes or other evidence of indebtedness issued or guaranteed by federal agencies, provided such obligations are backed by the full faith and credit of the United States of America or such other instruments that are federally sponsored;
- c. direct security repurchase agreements of any federal book entry only securities enumerated in paragraphs in (a) or (b) above;
- d. time certificates of deposit of any bank domiciled or having a branch office in the state of Louisiana, savings accounts or shares of savings and loan associations and savings banks or share accounts and share certificate;
- e. accounts of federally or state-chartered credit unions issuing time certificates of deposit;
- f. mutual or trust fund institutions which are registered with the Securities and Exchange Commission under the Securities Act of 1933 and the Investment Act of 1940, and which have underlying investments consisting solely of and limited to securities of the United States government or its agencies;
- g. Investment of funds in such mutual or trust fund institutions shall be limited to 25% of the monies considered available for investment; and
- h. Investment grade (A-1/P-1) commercial paper of domestic United States corporations.

Investments in derivatives of the above instruments require authorization by the Foundation's Board members and prior establishment of internal controls for any derivatives to ensure that the risks inherent in derivatives are adequately managed.

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Notes to the Financial Statements
For The Year Ended December 31, 2016

Concentration of credit risk – The investments shall be diversified by:

- a. Limiting investments to avoid over concentration in securities from a specific issuer or business sector (excluding U.S. Treasury securities);
- b. Limiting investment in securities that have higher credit risks;
- c. Investing in securities with varying maturities; and
- d. Continuously investing a portion of the portfolio in readily available funds such as money market funds or overnight repurchase agreements to ensure that appropriate liquidity is maintained in order to meet ongoing obligations.

In establishing specific diversification strategies, portfolio maturities are staggered to avoid undue concentration of assets in a specific maturity sector. Maturities selected provide stability of income and reasonable liquidity.

Interest rate risk – The Foundation manages its exposure to declines in fair values by managing the maturities of its investment portfolio to meet cash requirements for ongoing operations and by investing operating funds primarily in shorter-term securities, money market mutual funds, or similar investment pools, and limiting the average maturity of the portfolio.

H. Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

I. Capital Assets

Capital Assets are reported in the governmental activities in the government-wide financial statements. The Foundation considers assets with an initial individual cost of \$1,000 or more and an estimated life of 1 year or more as a capital asset. Capital assets are recorded at historical cost and depreciated over their estimated useful lives. Donated capital assets are recorded at their estimated fair value at the date of donation.

Estimated useful life is management's estimate of how long the asset is expected to meet service demands. Capital assets have not been assigned a salvage value because management feels that any salvage value would be immaterial.

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Notes to the Financial Statements
For The Year Ended December 31, 2016

Half-year straight-line depreciation is used based on the following useful lives:

Seven years – Signage
Seven years – Furniture & Fixtures
Seven to twenty years – Designs
Five to seven years – Equipment
Fifteen years – Leasehold Improvements

J. Grants Payable and Other Commitments and Contingencies

The Foundation awards grants annually to entities that promote the health and enhance the quality of life of all residents within the eight northeastern Louisiana parishes of the Foundation's service area based on an application process. When grants are approved by the Board, they are recorded as a payable at that time and are disbursed according to the terms of the grant agreement at a certain point in the future.

From time to time, and within the scope of its mission and vision, the Board of Directors approves funding for specific initiatives, outside of the normal grant-making cycle, to serve identified areas of need. Those initiatives include dental hygiene clinics for underserved and uninsured populations and school-based health centers located on school campuses. Included in the strategic goals of the Foundation is the establishment of school-based health centers within sustainable funding models in at least one school in each parish of the service area. The focus of these initiatives is to assist those who are needy, who have less access, who are under- or un-insured, and who can benefit from the services through onsite models of delivery of care. These initiatives comply with the findings of the Community Needs Assessment and the Community Plan, and are approved annually by the Board as presented for funding.

K. Compensated Absences

The Foundation has the following policy relating to vacation:

Full-time employees with less than 1 year of service earn 1 day of vacation for each full month worked prior to January 1, up to a maximum of 10 vacation days; 1-5 years of service earn 12 vacation days each year; 6-10 years of service earn 18 vacation days each year; and over 10 years of service earn 24 vacation days each year. Per the policy change by the Board of Directors in 2015, there are no benefits paid for part-time employees unless negotiated differently upon hire.

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Notes to the Financial Statements
For The Year Ended December 31, 2016

Vacation is credited at the beginning of each calendar year. Upon termination of employment, unused vacation is paid to employees as applicable per policy at the employee's current rate of pay.

Vacation is reported in the Statement of Net Position as a short-term liability and expensed in the Statement of Activities. Vacation accrued in the Statement of Net Position as of the end of the year is valued using the employee's current rate of pay. Vacation leave will be paid from future years' resources. A liability for vacation is reported in the Governmental Funds only if it is payable at year-end. As of December 31, 2016, the Foundation annual leave had \$1,487 in accrued annual leave.

L. Net Position (GWFS) / Fund Balances (FFS)

In the government-wide financial statements, net position, the difference between a government's assets and liabilities, is reflected as follows:

Net Investment in Capital Assets – Consists of capital assets, net of accumulated depreciation and reduced by outstanding balances of debt issued to finance the acquisition, improvement, or construction of those assets.

Restricted Net Position – Consists of net position less related liabilities reported in the government-wide statement of net position that are subject to constraints on their use by creditors, grantors, contributors or legislature. The \$46,199,652 is the amount transferred by the District to the Foundation and can only be used with specific approvals which are set out in the Bylaws of the Foundation and in the Cooperative Endeavor Agreement between the District and the Foundation.

Unrestricted Net Position – Represent net position not appropriable for expenditures or legally segregated for a specific future use.

It is the Foundation's policy that when both restricted and unrestricted funds are available to be spent, restricted funds will be utilized first.

In the fund financial statements, fund balances are classified as follows:

Nonspendable – Amounts that cannot be spent either because they are in nonspendable form or because they are legally or contractually required to be maintained intact.

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Notes to the Financial Statements
For The Year Ended December 31, 2016

Restricted – Amounts that can be spent only for specific purposes because of the state or federal laws, or because of constraints that are externally imposed by creditors, grantors, contributors, or the laws or regulations of other governments. The \$46,199,652 is the amount transferred by the District to the Foundation and can only be used with specific approvals which are set out in the Bylaws of the Foundation and in the Cooperative Endeavor Agreement between the District and the Foundation.

Committed – Amounts that can be used only for specific purposes determined by a formal action of the Board. The Board is the highest level of decision-making authority for the Foundation. These amounts cannot be used for any other purposes unless the Board removes or changes the specified use by taking the same type of action that was employed when the funds were initially committed.

Assigned – Amounts that are intended to be used for specific purposes as established by the Board designated for that purpose but do not meet the criteria to be classified as restricted or committed.

Unassigned – All amounts not included in other spendable classifications. Unassigned fund balances are the residual classification.

M. Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Notes to the Financial Statements
For The Year Ended December 31, 2016

Note 2 - Cash

Custodial credit risk – deposits. The custodial credit risk is the risk that in the event of a bank failure, the Foundation’s deposits may not be returned to it. The Foundation’s policy that mitigates this risk requires each financial institution to pledge its own securities to cover any amount in excess of Federal Depository Insurance Coverage. Louisiana Revised Statute 39:1229 imposes a statutory requirement on the custodial bank to advertise and sell the pledged securities within 10 days of being notified by the Foundation that the fiscal agent bank has failed to pay deposited funds upon demand. Accordingly, the Foundation had no custodial credit risk related to its deposits at December 31, 2016.

At December 31, 2016, the Foundation had a reconciled cash balance of \$72,545, with a bank balance of \$73,813. These deposits are stated at cost, which approximates market value. All of the Foundation’s cash was secured by Federal deposit insurance at December 31, 2016.

Note 3 - Investments

The portfolio of the Foundation includes U.S backed notes and bonds of varying maturities not to exceed 8 years per the investment policy with an average duration of 4 years and total actual holdings (without variance for market value) as well as certificates of deposit and cash of \$47,977,598. In accordance with its investment policy, the Foundation anticipates holding all bonds and notes until maturity, unless there is opportunity for available calls, or swaps that are approved by the Board. As of December 31, 2016, the Foundation’s investments consist of the following securities and are carried at fair value of \$47,056,685.

Investment Type	Fair Value	% of Total
Federal Farm Credit Bank	\$ 15,840,823	33.7%
Federal Home Loan Mortgage Corporation	11,638,682	24.7%
Federal Home Loan Bank	6,155,783	13.1%
Federal National Mortgage Association	4,745,389	10.1%
Cash at Argent	4,372,598	9.3%
U.S. Treasury Notes	2,803,410	6.0%
Certificates of Deposit	1,500,000	3.2%
Total	<u>\$ 47,056,685</u>	<u>100.0%</u>

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Notes to the Financial Statements
For The Year Ended December 31, 2016

Note 4 - Capital Assets

A summary of the changes in capital assets for the year ended December 31, 2016, is as follows:

	<u>Balance</u> <u>1/1/2016</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance</u> <u>12/31/2016</u>
Capital assets being depreciated				
Office equipment	\$ 24,104	\$ -	\$ -	\$ 24,104
Furniture and fixtures	5,071	-	-	5,071
Signage	7,422	-	-	7,422
Total capital assets being depreciated	<u>36,596</u>	<u>-</u>	<u>-</u>	<u>36,596</u>
Less accumulated depreciation	<u>(30,421)</u>	<u>(1,633)</u>	<u>-</u>	<u>(32,053)</u>
Net capital assets being depreciated	<u>\$ 9,393</u>	<u>\$ (1,633)</u>	<u>\$ -</u>	<u>\$ 4,543</u>

Depreciation expense for 2016 totaled \$1,633.

Note 5 - Grants, Initiatives, and Programs Activities

During 2016, the Foundation awarded new grants and initiatives, and disbursed previously awarded monies as follows:

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Notes to the Financial Statements
For The Year Ended December 31, 2016

Recipient / Purpose	Payable 1/1/2016	Grants, Initiatives & Programs	Disbursed	Unused	Returned	Payable 12/31/2016
ARCO						
Teaming in Early Intervention (Fall 2015)	\$ 18,750	\$ -	\$ (16,750)	\$ -	\$ -	\$ 2,000
Shaping Outcomes- Children w/Disabilities (Fall 2016)	-	18,650	-	-	-	18,650
Children's Coalition						
SOS: Signs of Suicide (Fall 2015)	10,000	-	(9,000)	-	-	1,000
SOS: Signs of Suicide (Fall 2016)	-	10,000	-	-	-	10,000
Center for Children and Families						
"Speak of Hope" (Fall 2015)	16,500	-	(14,500)	-	-	2,000
"Stand for Hope" (Fall 2016)	-	32,000	-	-	-	32,000
Downtown and Greater Ouachita Lions Club						
CubSight (Fall 2016)	-	12,950	-	-	-	12,950
Franklin Medical Center						
Expansion- Adolescent Mental Health Services (Fall 2015)	24,175	-	(21,500)	-	-	2,675
Expansion- Behavioral Health Services- Local Schools (Fall 2016)	-	9,600	-	-	-	9,600
Food Bank of NE Louisiana						
School Pantry Childhood Hunger Program (Fall 2015)	36,600	-	(34,000)	-	-	2,600
Life Choices of North Central Louisiana						
Cooking for Life (Fall 2016)	-	27,000	-	-	-	27,000
MedCamps of LA						
Sufficiency, Health, and Wellness- Summer Camping Activities (Fall 2016)	-	3,000	-	-	-	3,000
Morehouse Community Medical Centers, Inc.						
Medical Equipment for SBHCs (2016)	-	66,875	-	-	-	66,875
Ouachita Outreach - WM Community Center						
Growing Gardeners (Fall 2015)	18,500	-	(17,500)	-	-	1,000
OPSB						
Get Active, Get Motivated, Get Educated (Fall 2016)	-	26,750	-	-	-	26,750

continued

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Notes to the Financial Statements
For The Year Ended December 31, 2016

<u>Recipient / Purpose</u>	<u>Payable 1/1/2016</u>	<u>Grants, Initiatives & Programs</u>	<u>Disbursed</u>	<u>Unused</u>	<u>Returned</u>	<u>Payable 12/31/2016</u>
Our H.O.M.E. & ORVA Project Hope (Fall 2016)	-	30,000	-	-	-	30,000
Outdoor Wilderness Learning Center Keep Calm and Ride On (Fall 2015)	\$ 8,500	\$ -	\$ (7,500)	\$ -	\$ -	\$ 1,000
Improving Mental Health thru Experiential Activities (Fall 2016)	-	15,000	-	-	-	15,000
Richland Parish Hospital Preventing Blindness from Diabetes in NE LA (Fall 2016)	-	32,834	-	-	-	32,834
Salvation Army of Monroe Red Shield Emergency Shelter (Fall 2016)	-	15,000	-	-	-	15,000
Seeker Springs Team Up (Fall 2016)	-	12,420	-	-	-	12,420
SBHCs Riser Middle/Elementary Schools	50,000	-	-	(50,000)	-	-
West Monroe High School	50,000	-	-	(50,000)	-	-
St. Francis Medical Center, Inc. Wellness Intervention Network- SBHC (Fall 2015)	10,000	-	(9,000)	-	-	1,000
Tobacco Cessation Program- Rural Expansion (Fall 2016)	-	2,740	-	-	-	2,740
Union General Hospital Improving Access to Healthcare (Fall 2016)	-	25,000	-	-	-	25,000
University of Louisiana at Monroe Department of Nursing (Fall 2013)	5,000	-	-	(6,249)	1,249	-
Autism Center (Fall 2015)	13,901	-	(11,451)	-	-	2,450
Autism Center (Fall 2016)	-	34,060	-	-	-	34,060
Mobile Dental Hygiene Unit (July-Dec 2015)	1,155	-	-	(3,320)	2,165	-
Mobile Dental Hygiene Unit (Jan-Dec 2016)	-	9,000	(7,400)	(1,113)	313	800
Riser Dental Hygiene Clinic (July-Dec 2015)	1,998	-	(419)	(1,579)	-	-
Riser Dental Hygiene Clinic (Jan-Dec 2016)	-	22,630	(19,900)	(1,976)	972	1,726
Warren and Linda Trimble Ministries Freedom Center Project for Youth (Fall 2015)	15,000	-	(13,750)	-	-	1,250
Freedom Center Project- Youth, Young & Senior Adults (Fall 2016)	-	18,187	-	-	-	18,187
Wellspring Alliance Start Something for Healthy Futures (Fall 2015)	24,750	-	(22,750)	-	-	2,000
West Monroe Civitan Club Smiles Park (Fall 2015)	10,000	-	(10,000)	-	-	-
Total	\$ 314,829	\$ 423,696	\$ (215,420)	\$ (114,237)	\$ 4,699	\$ 413,567

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Notes to the Financial Statements
For The Year Ended December 31, 2016

Note 6 - Commitments and Contingencies

Morehouse Community Medical Centers, Inc. - Upon the transfer of ownership of the school based health centers by the co-sponsors OPSB and the Foundation to Morehouse Community Medical Centers, Inc., (MCMC), a memorandum of understanding was agreed upon by the Living Well Foundation and the Morehouse Community Medical Centers, Inc., to provide financial support by the Foundation for 1 year of operations based on final reconciliation of financial performance for school year 2015-2016 at June 30, 2016, if needed. In order to allow for third party reimbursement payments, the MOU included an 18-month timeframe for collections and reconciliations of the 2015-2016 school year billings. This commitment with the MCMC was designed to ensure that students who are limited in their ability to access the existing healthcare systems in the community would continue to have access to medical and mental healthcare on campus.

On September 22, 2016, a letter from Morehouse Community Medical Centers, Inc., (MCMC) was received by the Living Well Foundation stating that no funds would be needed for operational support for the 2 West Monroe school-based health centers (SBHCs) for school year 2015-2016 ending June 30, 2016, as provided for in the MOU dated March 18, 2015. The letter was presented in the Board of Directors meeting October 6, 2016, and thereafter, the accruals of \$50,000 for each of the two SBHCs, totaling \$100,000, were reversed in the November 2016 financial statements (accrued for months January 1, 2016, to June 30, 2016). In a separate initiative, after the Fall 2016 grant cycle, and through provisions of budgeted SBHC monies for other SBHC expenses within the service area, \$66,875 was approved in funding to MCMC by the Board at its November 10, 2016, meeting, to be effective January 1, 2017. An MOU was agreed upon by both parties December 19, 2016. This initiative was undertaken as part of the LWF's strategic goals to support SBHCs within the service area as approved and within available revenues and was outside the funding of its grant-making cycle.

Dental Hygiene Clinics Initiative with ULM - In 2015, LWF signed a 5 year MOU with ULM as a separate initiative from its grant-making activities and cycle in order to support two dental hygiene clinics operated by ULM within the service area, including a school-based dental hygiene clinic at Riser Middle/Elementary Schools, and a mobile dental hygiene unit (MDHU), both owned and operated by ULM. This initiative continued through 2016 under the budgeted \$35,000 with funding of \$31,630 during 2016. Upon completion of some segments of the initiative, unused funds were realized as follows: \$3,089 in unused funds for January to June, 2016, reconciled September 9, 2016, and previous year's unused funds of \$4,899 for July to December,

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Notes to the Financial Statements
For The Year Ended December 31, 2016

2015, upon reconciliation as of February 22, 2016.

Note 7 - Retirement System

The Foundation contributes up to 3% of salaries into a SIMPLE IRA Plan, a defined contribution plan, for all full-time employees. The Foundation requires 90 days of service before an employee is added to the plan. During 2016, the Foundation contributed \$2,578 into this retirement plan.

Note 8 - Rental Expense

The Foundation leases office space for a one year term that began April 1, 2014 with four yearly options to renew. Office rent for 2016 totaled \$9,600.

Note 9 - Related Party Transactions

The District waived its right for reimbursement from the Foundation for expenses incurred by the District during 2016. The \$30,000 that is payable annually to the District, as stated in the 2007 Cooperative Endeavor Agreement, will continue to be budgeted since the reimbursement waiver was specifically for 2016.

Due to the active nature of the board members that serve on the Living Well Foundation board, conflicts of interest are known to exist with people serving on this board who also serve on the boards of potential grantees and/or serve in other governance capacities. In these cases, these conflicts of interest are noted in the board minutes and the board member is excused from the meeting for all discussions with respect to the grantee. The grant award must also be reviewed and approved by the District prior to the award being awarded.

Note 10 - Income Tax Status

The Foundation, a nonprofit corporation, has been granted tax-exempt status under Section 501(c)(3) of the Internal Revenue Code. The Foundation's federal form 990 for the tax years ending December 31, 2013, and after remain subject to examination by the Internal Revenue Service.

Note 11 - Subsequent Events

Management has evaluated subsequent events through April 24, 2017, the date which the financial statements were available to be issued, and determined that no events occurred that require disclosure.

REQUIRED SUPPLEMENTAL INFORMATION
(PART B)

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)
Schedule of Revenues, Expenditures and Changes in Fund Balances
Budget and Actual (unaudited)

Governmental Fund-General Fund
For the Year Ended December 31, 2016

	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Budgetary fund balance, beginning of year	\$ 47,414,783	\$ 47,414,783	\$ 47,408,606	\$ (6,177)
Resources				
General Revenues				
Investment income, net	696,000	(41,070)	47,269	88,339
Contributions	1,500	850	-	(850)
Event revenue	-	4,865	4,865	-
Gifts and endowments	-	-	850	850
Total resources	<u>697,500</u>	<u>(35,355)</u>	<u>52,984</u>	<u>88,339</u>
Charges to appropriations				
Current				
Health & welfare				
Grants, initiatives and programs				
Grant awards-current year	185,000	325,191	325,191	-
Return of unspent grant awards	-	(14,237)	(14,237)	-
Dental hygiene clinics	35,000	31,630	31,630	-
School-based healthcare:				
Riser Middle School Health Center	100,000	(50,000)	(50,000)	-
West Monroe High School Health Center	100,000	(50,000)	(50,000)	-
Other SBHC	-	66,875	66,875	-
Other foundation initiatives	600	540	540	-
Grants, initiatives and programs, net	<u>420,600</u>	<u>309,999</u>	<u>309,999</u>	<u>-</u>
All other charges				
Accounting	13,500	12,000	12,548	(548)
Annual update event	-	4,119	4,119	-
Auditing	13,500	15,728	15,728	-
Community meetings	500	70	70	-
Conference/training/travel	2,500	2,450	2,364	86
Contractual services	6,000	5,500	5,493	7
Dues and subscriptions	100	-	-	-
Equipment	3,500	1,650	1,633	17
Equipment rental	3,750	3,600	3,569	31
Insurance	13,800	13,900	13,972	(72)
Investment fees	42,500	47,000	46,521	479
Legal fees	13,500	11,000	11,296	(296)
Maintenance/repair	1,500	1,275	1,265	10
Marketing/media/PR	3,000	1,450	1,340	110
Miscellaneous	2,000	2,515	2,515	-
Office rent	9,600	9,600	9,600	-
Postage and freight	400	550	432	118
Salaries and benefits	115,000	115,000	110,369	4,631
Supplies	2,250	2,150	1,912	238
Telephone and communications	4,600	4,500	4,495	5
Utilities	1,500	1,310	1,284	26
Total other charges	<u>253,000</u>	<u>255,367</u>	<u>250,525</u>	<u>4,842</u>
Total charges to appropriations	<u>673,600</u>	<u>565,366</u>	<u>560,524</u>	<u>4,842</u>
Excess (deficiency) of Revenues Over Expenditures	<u>23,900</u>	<u>(600,721)</u>	<u>(507,540)</u>	<u>93,181</u>
Fund Balance at End of Year	<u>\$ 47,438,683</u>	<u>\$ 46,814,062</u>	<u>\$ 46,901,066</u>	<u>\$ 87,004</u>

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Notes to the Budgetary Comparison Schedule
(unaudited)
For The Year Ended December 31, 2016

Budgetary Policies: A proposed budget for the ensuing year, prepared on the modified accrual basis of accounting, is prepared annually by the Board of the Foundation. This budget is prepared for planned activities in the upcoming year.

Notice of the location and availability of the proposed budget for public inspection and the date of the public hearing to be conducted on the budget are then advertised in the official journal of the Foundation. Prior to or as a part of the selected December meeting, the Foundation conducts a public hearing on the proposed budget(s) in order to receive comments from the citizenry.

Changes are made to the proposed budget based on the public hearing and the desires of the Foundation as a whole. The budget is then adopted during the Foundation's selected December meeting, and a notice certifying completion of the required budgetary actions is published in the official journal of the parish.

During the year, the commissioners receive monthly financial statements that are used as a tool to control Foundation operations.

State law requires the Foundation to amend its budgets when revenues plus projected revenues within a fund are expected to fall short of budgeted revenues by five percent or more and when expenditures and other uses of a fund are expected to exceed budgeted amounts by five percent or more.

OTHER SUPPLEMENTAL INFORMATION

Living Well Foundation
(A Component Unit of Hospital Service District No. 1 of Ouachita Parish)

Schedule of Compensation, Benefits and Other Payments
to Chief Executive Officer

For the Year Ended December 31, 2016

Alice Prophit

	<u>Purpose</u>	<u>Amount</u>
Salary		\$ 85,933
Benefits - retirement		2,578
Travel		1,172
Special meals		154
		<u>\$ 89,837</u>

REPORT REQUIRED BY GOVERNMENT AUDITING STANDARDS

**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS IN PERFORMED
ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

**Board of Directors
Living Well Foundation
3711 Cypress Street, Suite 2
West Monroe, Louisiana**

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by Comptroller General of the United States, the financial statements of the governmental activities and the major fund information of **Living Well Foundation** (the Foundation), as of and for the year ended December 31, 2016, and the related notes to the financial statements, which collectively comprise the Foundation's basic financial statements, and have issued our report thereon dated April 24, 2017.

Internal Control over Financial Reporting

In planning and performing our audit, we considered the Foundation's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, we do not express an opinion on the effectiveness of the Foundation's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we

Board of Directors
Living Well Foundation
West Monroe, Louisiana

did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

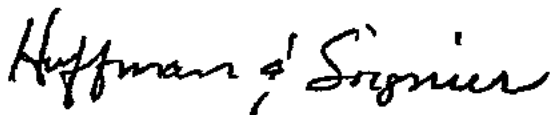
Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Foundation's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Foundation's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

This report is intended solely for the information and use of management of the Foundation, Hospital Service District No. 1 of Ouachita Parish, entities granting funds to the Foundation, and the Legislative Auditor for the State of Louisiana and is not intended to be and should not be used by anyone other than these specified parties. However, under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.



(A Professional Accounting Corporation)

April 24, 2017